

East Renfrewshire Health and Social Care Partnership Integration Joint Board

Annual Audit Plan 2017/18



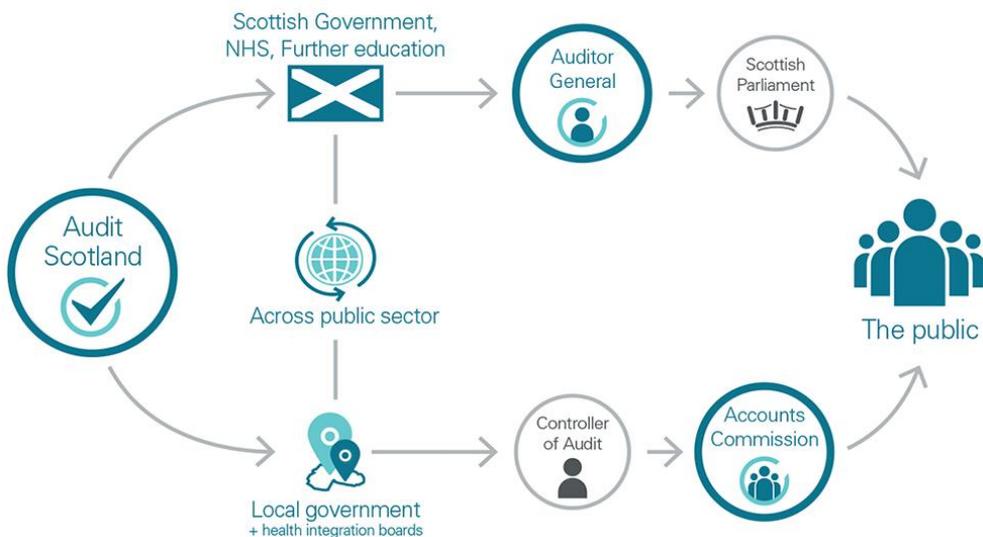
 AUDIT SCOTLAND

East Renfrewshire Health and Social Care Partnership Integration Joint Board
March 2018

Who we are

The Auditor General, the Accounts Commission and Audit Scotland work together to deliver public audit in Scotland:

- The Auditor General is an independent crown appointment, made on the recommendation of the Scottish Parliament, to audit the Scottish Government, NHS and other bodies and report to Parliament on their financial health and performance.
- The Accounts Commission is an independent public body appointed by Scottish ministers to hold local government to account. The Controller of Audit is an independent post established by statute, with powers to report directly to the Commission on the audit of local government.
- Audit Scotland is governed by a board, consisting of the Auditor General, the chair of the Accounts Commission, a non – executive board chair, and two non – executive members appointed by the Scottish Commission for Public Audit, a commission of the Scottish Parliament.



About us

Our vision is to be a world – class audit organisation that improves the use of public money.

Through our work for the Auditor General and the Accounts Commission, we provide independent assurance to the people of Scotland that public money is spent properly and provides value. We aim to achieve this by:

- carrying out relevant and timely audits of the way the public sector manages and spends money
- reporting our findings and conclusions in public
- identifying risks, making clear and relevant recommendations.

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Risks and planned work

1. This annual audit plan contains an overview of the planned scope and timing of our audit and is carried out in accordance with International Standards on Auditing (ISAs), the [Code of Audit Practice](#), and any other relevant guidance. This plan identifies our audit work to provide an opinion on the financial statements and related matters and meet the wider scope requirements of public sector audit.

2. The wider scope of public audit contributes to conclusions on the appropriateness, effectiveness and impact of corporate governance, performance management arrangements and financial sustainability.

Audit risks

3. Based on our discussions with staff, attendance at committee meetings and a review of supporting information we have identified the following main risk areas East Renfrewshire Health and Social Care Partnership Integration Joint Board (East Renfrewshire IJB). We have categorised these risks into financial risks and wider dimension risks. The key audit risks, which require specific audit testing, are detailed in [Exhibit 1](#).

Exhibit 1

2017/18 Key audit risks

Audit Risk	Source of assurance	Planned audit work
Financial statement issues and risks		
<p>1 Risk of management override of controls</p> <p>ISA 240 requires that audit work is planned to consider the risk of fraud, which is presumed to be a significant risk in any audit. This includes consideration of the risk of management override of controls in order to change the position disclosed in the financial statements.</p>	<p>Owing to the nature of this risk, assurances from management are not applicable in this instance.</p>	<p>Detailed testing of journal entries.</p> <p>Review of accounting estimates.</p> <p>Focused testing of accruals and prepayments.</p> <p>Evaluation of significant transactions that are outside the normal course of business.</p>
Wider dimension risks		
<p>2 Financial sustainability and Long Term Financial Planning</p> <p>As at December 2017 East Renfrewshire IJB was projected to underachieve against target savings in 2017/18 of approximately £954k. The IJB anticipates that this savings gap</p>	<p>The revenue budget monitoring reports provides the IJB with regular progress against all savings targets.</p> <p>The planned use of earmarked reserves for the Fit for the Future change programme is in line with the agreed strategy</p>	<p>Review budget monitoring reports for progress against savings targets.</p> <p>Review Fit for the Future savings papers and discussion with officers regarding progress.</p> <p>Monitor the development of medium and long-term financial</p>

Audit Risk	Source of assurance	Planned audit work
<p>will be met from a transfer from reserves at the year end as it has previously agreed. The IJB are continuing work on a developing long term financial strategy that will allow for greater alignment of strategic priorities with demand, budget pressures, and its business change programme Fit for the Future.</p> <p>There is a risk that if the Board does not identify the savings to be achieved on a recurring basis, they will be unable to achieve a balanced budget going forward, particularly in the light of uncertain future funding contributions and the ongoing development of long term financial plans.</p>	<p>to deliver significant structure changes on a phased basis.</p> <p>The £954k target is at 31 March 2018 however agreed structure changes from the management phases have £170k savings agreed and a further £254k identified. The full year effect of these savings is £540k. The balance of savings will come from the remainder of the workforce.</p> <p>Modelled scenarios allow for full achievement of the saving on a recurring basis.</p> <p>Work is ongoing to further develop scenario planning to inform both our Strategic Commissioning Plan and Financial Strategy for the next 3 years. This will also allow longer term modelling.</p>	<p>plans.</p>
<p>3 Delay to budget setting</p> <p>The 2018/19 draft budget was approved by East Renfrewshire IJB on 14 February 2018. However, this approval was based on estimated funding contributions from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. There is a risk that the assumptions used may be materially incorrect and that the confirmed budget results in additional pressures for the IJB in terms of budgeted expenditure and additional savings targets.</p>	<p>The budget setting timetable and therefore the funding contributions from our partners was impacted by the timing of the Scottish Government budget.</p> <p>The interim approval based on scenarios allowed us to agree a budget prior to the IJB meeting on 4 April 2018. The IJB timetable of meetings going forward will ensure a meeting immediately prior to 31 March each year to allow for any future timetable impacts.</p> <p>The modelled scenarios allowed for a best to worst case to ensure a prudent approach. The 2018/19 budget is an improved position on those scenarios.</p> <p>The future year budget planning has also commenced as part of the Financial Strategy to support the Strategic Commissioning Plan.</p>	<p>Review the position as regards the updated 2018/19 budget, following confirmation of funding levels and the impact this has on financial plans.</p>

Reporting arrangements

4. Audit reporting is the visible output for the annual audit. All annual audit plans and the outputs as detailed in [Exhibit 2](#), and any other outputs on matters of public interest will be published on our website: www.audit-scotland.gov.uk.
5. Matters arising from our audit will be reported on a timely basis and will include agreed action plans. Draft management reports will be issued to the relevant officer(s) to confirm factual accuracy.
6. We will provide an independent auditor's report to the East Renfrewshire IJB and the Accounts Commission setting out our opinions on the annual accounts. We will provide the Chief Financial Officer and Accounts Commission with an annual report on the audit containing observations and recommendations on significant matters which have arisen in the course of the audit.

Exhibit 2

2017/18 Audit outputs

Audit Output	Target date	Performance and Audit Committee Date
Annual Audit Plan	21 March 2018	4 April 2018
Annual Audit Report	19 September 2018	26 September 2018
Independent Auditor's Report	19 September 2018	26 September 2018

Audit fee

7. The agreed audit fee for the 2017/18 audit of East Renfrewshire IJB is £24,000. In determining the audit fee we have taken account of the risk exposure of East Renfrewshire IJB, the planned management assurances in place and the level of reliance we plan to take from the work of internal audit. Our audit approach assumes receipt of the unaudited financial statements, with a complete working papers package by 30th June 2018.
8. Where our audit cannot proceed as planned through, for example, late receipt of unaudited financial statements or being unable to take planned reliance from the work of internal audit, a supplementary fee may be levied. An additional fee may also be required in relation to any work or other significant exercises outwith our planned audit activity.

Responsibilities

Performance and Audit Committee and Chief Financial Officer

9. Audited bodies have the primary responsibility for ensuring the proper financial stewardship of public funds, compliance with relevant legislation and establishing effective arrangements for governance, propriety and regularity that enable them to successfully deliver their objectives.
10. The audit of the financial statements does not relieve management or the Performance and Audit Committee as those charged with governance, of their responsibilities.

Appointed auditor

11. Our responsibilities as independent auditor are established by the 1973 Act for local government, and the Code of Audit Practice (including supplementary guidance) and guided by the auditing profession's ethical guidance.

12. Auditors in the public sector give an independent opinion on the financial statements and other specified information accompanying the financial statements. We also review and report on the arrangements within the audited body to manage its performance, regularity and use of resources. In doing this, we aim to support improvement and accountability.

Audit scope and timing

Financial statements

13. The statutory financial statements audit will be the foundation and source for the majority of the audit work necessary to support our judgements and conclusions. We also consider the wider environment and challenges facing the public sector. Our audit approach includes:

- understanding the business of East Renfrewshire IJB and the associated risks which could impact on the financial statements
- assessing the key systems of internal control, and establishing how weaknesses in these systems could impact on the financial statements
- identifying major transaction streams, balances and areas of estimation and understanding how East Renfrewshire Health and Social Care Partnership Integration Joint Board will include these in the financial statements
- assessing the risks of material misstatement in the financial statements
- determining the nature, timing and extent of audit procedures necessary to provide us with sufficient audit evidence as to whether the financial statements are free of material misstatement.

14. We will give an opinion on the financial statements as to:

- whether they give a true and fair view in accordance with applicable law and the 2017/18 Code of the state of the affairs of the Integration Joint Board as at 31 March 2018 and of the income and expenditure of the Integration Joint Board for the year then ended
- whether they have been properly prepared in accordance with IFRSs as adopted by the European Union, as interpreted and adapted by the 2017/18 Code
- whether they have been prepared in accordance with the requirements of the Local Government (Scotland) Act 1973, the Local Authority Accounts (Scotland) Regulations 2014, and the Local Government in Scotland Act 2003.

Materiality

15. We apply the concept of materiality in planning and performing the audit. It is used in evaluating the effect of identified misstatements on the audit, and of any uncorrected misstatements, on the financial statements and in forming our opinion in the auditor's report.

16. We calculate materiality at different levels as described below. The calculated materiality values for East Renfrewshire Health and Social Care Partnership Integration Joint Board are set out in [Exhibit 3](#).



characteristics



responsibilities



principal activities



risks



governance arrangements

Exhibit 3

Materiality values

Materiality level	Amount
Planning materiality – This is the calculated figure we use in assessing the overall impact of audit adjustments on the financial statements. It has been set at 1% of gross expenditure for the year ended 31 March 18 based on the latest budget for 2017/18.	£1.28 million
Performance materiality – This acts as a trigger point. If the aggregate of errors identified during the financial statements audit exceeds performance materiality this would indicate that further audit procedures should be considered. Using our professional judgement we have calculated performance materiality at 70% of planning materiality.	£0.896 million
Reporting threshold (i.e. clearly trivial) – We are required to report to those charged with governance on all unadjusted misstatements in excess of the 'reporting threshold' amount. This has been calculated at 1% of planning materiality.	£0.013m

Source: East Renfrewshire Integration Joint Board Revenue Monitoring Report 29th Nov 2017

17. We review and report on other information published with the financial statements including the management commentary, annual governance report and the remuneration report. Any issue identified will be reported to the Audit Committee or equivalent.

Timetable

18. To support the efficient use of resources it is critical that a financial statements timetable is agreed with us for the production of the unaudited accounts. An agreed timetable is included at [Exhibit 4](#) which takes account of submission requirements and planned Performance and Audit Committee dates:

Exhibit 4

Financial statements timetable

 Key stage	 Date
Consideration of unaudited financial statements by those charged with governance	27 June 2018
Latest submission date of unaudited annual accounts with complete working papers package	30 June 2018
Latest date for final clearance meeting with Chief Financial Officer	Early September 2018
Issue of letter of representation and proposed independent auditor's report	12 September 2018
Agreement of audited unsigned annual accounts	26 September

2018

Issue of Annual Audit Report including ISA 260 report to those charged with governance	By 30 September 2018
Independent auditor's report signed	By 30 September 2018

Internal audit

19. Auditing standards require internal and external auditors to work closely together to make best use of available audit resources. We seek to rely on the work of internal audit wherever possible and as part of our planning process we carry out an assessment of the internal audit function. Internal audit is provided by East Renfrewshire Council and is overseen by the Chief Internal Auditor.

Adequacy of Internal Audit

20. We carry out an annual assessment of the Internal Audit function to determine whether it has sound documentation standards and reporting procedures in place and whether it complies with the requirements of the Public Sector Internal Audit Standards. Our review of the internal audit service is nearing completion and we will report our conclusions separately to management and the members of East Renfrewshire Council's Audit & Scrutiny Committee.

Areas of Internal Audit reliance

21. In respect of our wider dimension audit responsibilities we plan to consider areas of internal audit work including:

- Review governance arrangements
- Consultation on Compilation of Code of Governance

Audit dimensions

22. Our audit is based on four audit dimensions that frame the wider scope of public sector audit requirements as shown in [Exhibit 5](#).

Exhibit 5

Audit dimensions



Source: Code of Audit Practice

23. In the local government sector, the appointed auditor's annual conclusions on these four dimensions will help contribute to an overall assessment and assurance on best value.

Financial sustainability

24. As auditors we consider the appropriateness of the use of the going concern basis of accounting as part of the annual audit. We will also comment on East Renfrewshire IJB's financial sustainability in the longer term. We define this as medium term (two to five years) and longer term (longer than five years) sustainability. We will carry out work and conclude on:

- the effectiveness of financial planning in identifying and addressing risks to financial sustainability in the short, medium and long term
- the appropriateness and effectiveness of arrangements in place to address any identified funding gaps

Financial management

25. Financial management is concerned with financial capacity, sound budgetary processes and whether the control environment and internal controls are operating effectively. We will review, conclude and report on:

- whether East Renfrewshire IJB has arrangements in place to ensure systems of internal control are operating effectively
- whether East Renfrewshire IJB can demonstrate the effectiveness of the budgetary control system in communicating accurate and timely financial performance
- how East Renfrewshire IJB has assured itself that its financial capacity and skills are appropriate
- whether East Renfrewshire IJB has established appropriate and effective arrangements for the prevention and detection of fraud and corruption.

Governance and transparency

26. Governance and transparency is concerned with the effectiveness of scrutiny and governance arrangements, leadership and decision – making and transparent reporting of financial and performance information. We will review, conclude and report on:

- whether East Renfrewshire IJB can demonstrate that the governance arrangements in place are appropriate and operating effectively.
- whether there is effective scrutiny, challenge and transparency on the decision – making and finance and performance reports.
- the quality and timeliness of financial and performance reporting.

Value for money

27. Value for money refers to using resources effectively and continually improving services. We will review, conclude and report on whether the East Renfrewshire IJB can provide evidence that it is demonstrating value for money in the use of its resources and achievement of outcomes.

Follow up of national audit reports

28. As part of our 2017/18 audit activity we will be considering the local impact of the following Audit Scotland national reports including:

- Changing models of health and social care (published March 2016)
- Social work in Scotland (published September 2016)
- Health and social care integration (published December 2015)

29. We will include any significant findings from this work in our annual audit report

Independence and objectivity

30. Auditors appointed by the Accounts Commission or Auditor General must comply with the Code of Audit Practice and relevant supporting guidance. When auditing the financial statements auditors must also comply with professional standards issued by the Financial Reporting Council and those of the professional accountancy bodies. These standards impose stringent rules to ensure the independence and objectivity of auditors. Audit Scotland has in place robust arrangements to ensure compliance with these standards including an annual “fit and proper” declaration for all members of staff. The arrangements are overseen by Fiona Kordiak, Director of Audit Services, who serves as Audit Scotland’s Ethics Partner.

31. The engagement lead for East Renfrewshire IJB is David McConnell, Assistant Director. Auditing and ethical standards require the appointed auditor Fiona Kordiak to communicate any relationships that may affect the independence and objectivity of audit staff. We are not aware of any such relationships pertaining to the audit of East Renfrewshire IJB.

Quality control

32. International Standard on Quality Control (UK and Ireland) 1 (ISQC1) requires that a system of quality control is established, as part of financial audit procedures, to provide reasonable assurance that professional standards and regulatory and legal requirements are being complied with and that the independent auditor’s report or opinion is appropriate in the circumstances.

33. The foundation of our quality framework is our Audit Guide, which incorporates the application of professional auditing, quality and ethical standards and the Code

of Audit Practice (and relevant supporting guidance) issued by Audit Scotland and approved by the Auditor General for Scotland. To ensure that we achieve the required quality standards Audit Scotland conducts peer reviews, internal quality reviews and is currently reviewing the arrangements for external quality reviews.

34. As part of our commitment to quality and continuous improvement, Audit Scotland will periodically seek your views on the quality of our service provision. We welcome feedback at any time and this may be directed to the engagement lead.

Adding Value

35. Through our audit work we aim to add value to the East Renfrewshire IJB. We will do this by ensuring our Annual Audit Report provides a summary of the audit work done in the year together with clear judgements and conclusions on how well the [East Renfrewshire IJB](#) has discharged its responsibilities and how well it has demonstrated the effectiveness of its arrangements. Where it is appropriate we will recommend actions that support continuous improvement and summarise areas of good practice identified from our audit work.

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